

# Project descriptions

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## QA Manager NMVO

<b>Customer:</b>	Stichting NMVO
<b>Period:</b>	2018 - 2021
<b>Location:</b>	Den Haag
<b>Project Type:</b>	QA / Validation
<b>Project Function:</b>	QA Manager Auditor

### Description of activities

The Netherlands Medicine Verification Organisation (NMVO) is implementing the National Medicine Verification System (NMVS) to support the FMD regulations in the Netherlands based on a new Quality Management system.

In this project I am responsible implement and maintain the QMS and manage the validated state of the NMVS approved by the local and European authorities. Together with other European QA Managers joined acceptance test are performed for each new release.

The supplier of the NMVS is managed through audit, where I am selected as lead auditor representing the European countries using the system.

## IT Supplier Audit

<b>Customer:</b>	SANQUIN Plasma Products,
<b>Period:</b>	2021
<b>Location:</b>	Amsterdam
<b>Project Type:</b>	Audits
<b>Project Function:</b>	Auditor

### Description of activities

The SANQUIN Plasma Products organisation is being separated from the “Bloedbank” organisation. This implies that the IT Infrastructure will also be separated and new service providers are being contracted.

My role in this project is to audit 2 of the service providers on GMP aspects to the IT systems and infrastructure.

## ERP validation

<b>Customer:</b>	KEPRO,
<b>Period:</b>	2020 - 2021
<b>Location:</b>	Deventer
<b>Project Type:</b>	Validation
<b>Project Function:</b>	CSV Consultant

### Description of activities

KEPRO is an organisation producing and supplying veterinarian medicines. KEPRO has implemented an EXACT ERP and Warehouse Management System. My role in this project is to supervise the validation of the ERP system.

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## DCS upgrade validation

**Customer:** Patheon Biologics,  
**Period:** 2020 - 2021  
**Location:** Groningen  
**Project Type:** Validation  
**Project Function:** CSV Consultant

### Description of activities

Patheon Biologics has applied a DeltaV DCS system controlling several Bioreactors for production of human medicines. Since Patheon is extending the production, the DeltaV system is migrated into a high availability virtual environment. My role in this project is to validate the system during the migrating in cooperation with the supplier Emerson.

## Maintaining the validated state

**Customer:** V.E.S  
**Period:** 2020  
**Location:** The Netherlands  
**Project Type:** Validation  
**Project Function:** CSV Lead  
 Auditor

### Description of activities

Several Parallel Importers of medicines, united in the V.E.S. are using a Melior system to implement the FMD regulations (serialisation). In this project we audited the supplier en maintain the validated state of the FMD system for the V.E.S. members at updates of this cloud based system.

## Data Integrity Audit

**Customer:** SAHZ,  
**Period:** 2018  
**Location:** Haarlem  
**Project Type:** Audits  
**Project Function:** Auditor

### Description of activities

SAHZ is a hospital Pharmacy that produces personalised medicines. In this project the awareness of their employees regarding Data Integrity aspects was investigated. The available computerised system were scanned to verify the compliancy to Data Integrity regulations. A report was created about the actual status and proposed improvements.

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## ERP validation project

<b>Customer:</b>	Focus Care
<b>Period:</b>	2020 -2021
<b>Location:</b>	Zaandam
<b>Project Type:</b>	Validation
<b>Project Function:</b>	Validation lead

### Description of activities

A market authorization Holder (MAH) has implemented an AFAS ERP system.

In this project I am responsible for the validation of the system.

## FMD and EPR validation for a Parallel importer

<b>Customer:</b>	Fisher Farma
<b>Period:</b>	2018
<b>Location:</b>	Lelystad
<b>Project Type:</b>	Validation
<b>Project Function:</b>	Validation lead lead

### Description of activities

A parallel importer is implementing an ERP and an serialisation system..

In this project I am responsible for the validation system.

## Serialisation project

<b>Customer:</b>	Focus Care
<b>Period:</b>	2018
<b>Location:</b>	Zaandam
<b>Project Type:</b>	Validation
<b>Project Function:</b>	Validation lead

### Description of activities

A market authorization Holder (MAH) is implementation a Tracelink serialisation system..

In this project I am responsible for the validation of the system and the definition and implementation of a System Life Cycle procedure.

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## Greenfield project

<b>Customer:</b>	Produlab Pharma
<b>Period:</b>	2017 - 2021
<b>Location:</b>	Raamsdoncksveer
<b>Project Type:</b>	Automation
<b>Project Function:</b>	Automation lead Computer Validation

### Description of activities

The existing factory for veterinary products is extended with a new building.

In this project I am responsible for the IT and automation of the new factory based on ISA-95 and ISA-88 standards. The first part of the facility is operational. We realized a paperless environment in the clean rooms with full traceability of material, people and equipment.

## ERP Validation

<b>Customer:</b>	Pluripharm
<b>Period:</b>	2017 - 2018
<b>Location:</b>	Alkmaar
<b>Project Type:</b>	Validation
<b>Project Function:</b>	SME Computer Validation

### Description of activities

Pluripharm is migrating a homemade ERP and WMS system to a new JDE system.

In this project I am responsible for the validation of the system. The system is implemented with an Agile project approach.

## System Life Cycle implementation

<b>Customer:</b>	Pluripharm
<b>Period:</b>	2017 - 2018
<b>Location:</b>	Alkmaar
<b>Project Type:</b>	Validation
<b>Project Function:</b>	SME Computer Validation

### Description of activities

Pluripharm is implementing a validation approach for the complete Pluripharm group.

In this role I am implementing a System Life Cycle approach for all business units in the Pluripharm group. This starts with defining a lean approach based on GAMP 5 standards, training of stakeholders, creating system inventory, validation of new systems and remediation of existing systems that have to comply to CF, GDS, GMP and GDP regulations

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## Validation of Document handling system

<b>Customer:</b>	RIVM
<b>Period:</b>	2017 - 2018
<b>Location:</b>	Bilthoven
<b>Project Type:</b>	Validation
<b>Project Function:</b>	SME Computer Validation

### Description of activities

RIVM is implementing an Document handling solution in the organization, where several departments store GxP critical data and documents. The system is implemented with an Agile project approach.

In this project I am guiding the validation of the systems.

## Serialisation

<b>Customer:</b>	Teva
<b>Period:</b>	2015 - 2017
<b>Location:</b>	Haarlem
<b>Project Type:</b>	Validation
<b>Project Function:</b>	SME Computer Validation

### Description of activities

Teva is implementing an OptelVision serialisation solution in the packaging department.

In this project I am responsible for the IT integration and the validation of the systems.

## Remediation and new validation approach

<b>Customer:</b>	Teva
<b>Period:</b>	2015 - 2017
<b>Location:</b>	Haarlem
<b>Project Type:</b>	Project Management, Validation
<b>Project Function:</b>	Project Manager

### Description of activities

For Teva a large number of systems have gaps in the validation files. The remediation team is working on closing these gaps.

In this project I am responsible for leading the remediation team. After optimizing the approach of remediation and setting the standards for risk assessments and templates a new system validation approach will be created. The goal is to set a lean validation standard following a system lifecycle approach for all systems and all departments in Teva Pharmachemie Haarlem.

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## ERP and MES implementation

<b>Customer:</b>	Ophtec
<b>Period:</b>	2014 - 2015
<b>Location:</b>	Groningen
<b>Project Type:</b>	Project Management, Validation
<b>Project Function:</b>	Project Manager

### Description of activities

A company is implementing an ERP system together with a MES system to automate the production of contact lens implants.

In this project I am responsible for the project management and validation of the systems with a lean and risk based approach, using Prince©2 and GAMP©5 guidelines.

## Business Information Manager

<b>Customer:</b>	Astellas
<b>Period:</b>	2015
<b>Location:</b>	Meppel
<b>Project Type:</b>	Consulting
<b>Project Function:</b>	Business Information Manager

### Description of activities

In the role as Business Information Manager I am defining strategies, plans and requirements for IT and automation projects for the production facilities.

## IT Infrastructure

<b>Customer:</b>	Astellas
<b>Period:</b>	2014 - 2015
<b>Location:</b>	Meppel
<b>Project Type:</b>	Validation
<b>Project Function:</b>	Validation Manager

### Description of activities

To support GMP critical application a new IT infrastructure was created in the Pharmaceutical plant using virtual servers (VMware).

In this project I am responsible for the validation of the infrastructure with a lean and risk based approach.



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## Warehouse Management

<b>Customer:</b>	Medcor
<b>Period:</b>	2014 - 2015
<b>Location:</b>	Lelystad
<b>Project Type:</b>	Project Management
<b>Project Function:</b>	Project Manager

### Description of activities

For a life science company in Lelystad ERP system is extended with warehouse management system.

In this project I am responsible for the project management, design and validation of the system.

## Learning Management System

<b>Customer:</b>	Astellas
<b>Period:</b>	2013 - 2014
<b>Location:</b>	Europe
<b>Project Type:</b>	Validation
<b>Project Function:</b>	Validation Manager

### Description of activities

Within the European division a Learning Management System (LMS) is implemented using the Plateau (SuccessFactors / SAP) software. With the LMS training of employees is registered.

In this project I am responsible for the validation of the system during the European roll-out of the system.

## ERP validation

<b>Customer:</b>	Medcor
<b>Period:</b>	2014
<b>Location:</b>	Lelystad
<b>Project Type:</b>	Validation
<b>Project Function:</b>	Validation Manager

### Description of activities

For a life science company in Lelystad a retrospective validation of the GMP critical part of the Exact system is performed, including qualification of the related IT Infrastructure.

In this project I am responsible for the validation of the system. The system validation was successful verified during an IGZ inspection

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## Aseptic Capacity Expansion

<b>Customer:</b>	Abbott
<b>Period:</b>	2012 - 2013
<b>Location:</b>	Netherlands; Zwolle
<b>Project Type:</b>	Validation
<b>Project Function:</b>	Validation Manager, Auditor

### Description of activities

Within the Nutrition production plant in Zwolle a new production and packing line is implemented to produce medical liquid food products.

In this project I am assisting internal and external (international) suppliers to perform the automation of the equipment according to GAMP guidelines. In the project several suppliers have been audited by me. In a number of formal tests (FAT, SAT, IQ, OQ) I represented the QA department of Abbott.

## Validation of production and laboratory equipment

<b>Customer:</b>	Abbott
<b>Period:</b>	2012 - 2013
<b>Location:</b>	Netherlands; Zwolle
<b>Project Type:</b>	Validation
<b>Project Function:</b>	Validation Manager

### Description of activities

Within the Pharmaceutical production plant in Meppel production and laboratory equipment I installed or modified.

In these projects I was responsible for the risk-based validation of this equipment.

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## Document Management System

<b>Customer:</b>	Astellas
<b>Period:</b>	2012 - 2013
<b>Location:</b>	Netherlands; Meppel
<b>Project Type:</b>	Validation
<b>Project Function:</b>	Validation Manager

### Description of activities

Within the Pharmaceutical production plant in Meppel a Global Document Management System was introduced.

In this project I am responsible for the validation of the roll-out of the system in the European organisation.

## Laboratory Information Management System

<b>Customer:</b>	Astellas
<b>Period:</b>	2012 - 2013
<b>Location:</b>	Netherlands; Meppel
<b>Project Type:</b>	Validation
<b>Project Function:</b>	Validation Manager

### Description of activities

Within the Pharmaceutical production plant in Meppel a Laboratory Information Management System (LIMS) and an Empower system is updated to a more recent version.

In this project I am responsible for the validation of the system during the project phase. For the operational phase an approach is developed to keep the system in a validated state.

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## Vendor audits

<b>Customer:</b>	Several companies
<b>Period:</b>	2012 - 2013
<b>Location:</b>	International
<b>Project Type:</b>	Audits
<b>Project Function:</b>	Lead auditor

### Description of activities

For a number of companies in Food and Pharmaceutical industries automation and IT suppliers have been audited against GMP regulations.

In this contracts I was lead auditor and worked together with the supplier to correct the issues that came out of the audit.

## Learning Management System

<b>Customer:</b>	Astellas
<b>Period:</b>	November 2011, 2012
<b>Location:</b>	Netherlands; Meppel
<b>Project Type:</b>	Validation
<b>Project Function:</b>	Validation Manager

### Description of activities

Within the Pharmaceutical production plant in Meppel a Learning Management System (LMS) is implemented using the Plateau (SuccessFactors / SAP) software. With the LMS training of employees is registered.

In this project I am responsible for the validation of the system during the project phase. For the operational phase an approach is developed to keep the system in a validated state.

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## Infrastructure replacement

<b>Customer:</b>	Astellas
<b>Period:</b>	2011 /2013
<b>Location:</b>	Netherlands; Meppel
<b>Project Type:</b>	Validation
<b>Project Function:</b>	Validation Manager

### Description of activities

Within the Pharmaceutical production plant in Meppel all client computers, servers and network equipment is replaced.

In this project I am responsible for the Qualification of the system and the critical (GMP) applications that were involved in the project phase. For the operational phase an approach is developed to keep the critical applications in a validated state by regulating patch management.

## Vendor audits

<b>Customer:</b>	Astellas
<b>Period:</b>	2011
<b>Location:</b>	Netherlands; Meppel
<b>Project Type:</b>	Audits
<b>Project Function:</b>	Lead auditor

### Description of activities

Due to the EU annex 11 pharmaceutical production companies are responsible for the quality of their suppliers. IT support services Astellas will be outsourced to an international IT Service provider.

In this contract I have been auditing different locations of the supplier as lead auditor and worked together with the supplier to correct the issues that came out of the audit.

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## Electronic Batch Record implementation

<b>Customer:</b>	Astellas
<b>Period:</b>	November 2010, 2011
<b>Location:</b>	Netherlands; Meppel
<b>Project Type:</b>	Validation
<b>Project Function:</b>	Validation Manager

### Description of activities

Within the Pharmaceutical production plan in Meppel an Electronic Batch Record system is implemented using the Werum PAS-X software. The EBR system is integrated with the SAP ERP system and a LIMS system.

In this project I am responsible for the validation of the system during the project phase. For the operational phase an approach is developed to keep the system in a validated state.

## Business Improvement projects

<b>Customer:</b>	NKM
<b>Period:</b>	2010, August - September
<b>Location:</b>	Netherlands; Nieuwegein, Veenendaal
<b>Project Type:</b>	Business re-engineering
<b>Project Function:</b>	Business Consultant

### Description of activities

Within the NKM organization 2 companies need a more efficient organization. Together with suppliers, customers and own personnel the business process are described. Based on the process descriptions and experience of involved persons, possible improvements are investigated and reported. Investigations are based on Lean and Six Sigma methods.

Improvements of > € 500.000 per year are discovered.

Involved customers are KPN and Ziggo. Business area for this project are Telecommunications.

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## Terminal Master Automation Plan

<b>Customer:</b>	Vopak
<b>Period:</b>	2009
<b>Location:</b>	Netherlands; Rotterdam
<b>Project Type:</b>	Consultancy
<b>Project Function:</b>	Consultant

### Description of activities

Leader of a team to create a Master Terminal Automation Plan. Together with management and Operator a global plan was created how to control terminals for Vopak. This resulted in a blue-print for information flow and automation systems, taking care of regulation, business drivers and customer requirements for over 50 terminals all around the world.

## Interim manager

<b>Customer:</b>	Organon, Oss
<b>Period:</b>	2007 - 2010, may
<b>Location:</b>	Netherlands; Oss
<b>Project Type:</b>	Interim Management, Project Management, Consultancy
<b>Project Function:</b>	Manager, Project Manager

### Description of activities

During this period several activities have been performed. An overview in random order:

Application Manager of a large DCS system (Invensys) until a new application manager was found and trained.

Setting up a application management department for a large scale bio-technology production facility. After some time the scope was enlarged to all bio-technology plants (\*7 in total). During this period a large information system (SharePoint) was set-up by me that contained an inventory of all automation systems for all factories, including all system documentation. Application Managers were trained in managing the applications in an efficient and consistent way, based on procedures. I was strategic and financial responsible for all automations systems in de Bio-tech division. I helped to optimize the project execution method and did setup a SharePoint to control all Biotech projects.

As a project manager several small and large MES and process control systems were specified , implemented or upgraded.

As a consultant I started several improvement projects, like Risk based verification, risk based change control and process improvement based on statistical information with CSENSE, SIPAT and several MES and reporting packages. And many other activities.....

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## Requirements definition of a MES system - flower factory

<b>Customer:</b>	KRIJGER MOLENAARS
<b>Period:</b>	2006 - 2007
<b>Location:</b>	Netherlands; Renesse
<b>Project Type:</b>	Consultancy
<b>Project Function:</b>	Consultant, Project Manager

### Description of activities

Define the URS for a MES system for a flower factory. ISA-95 was used to structure the system. Together with the owners, managers and operators, the requirements were defined.

## DCS for Organon

<b>Customer:</b>	Organon
<b>Period:</b>	2001 - 2003
<b>location:</b>	Netherlands; Oss
<b>Project Type:</b>	Consultancy
<b>Project Function:</b>	Consultant, Project Manager

### Description of activities

Define the URS for a DCS to control a large fermentation factory. Together with all shareholder the requirements were defined and the automation approach was defined. As a project manager, the supplier for the DCS was selected. After the selection the supplier was controlled to ensure all requirements were met. Risk based approach for testing was introduced. Installation and commissioning of the system was part of the activity, until the factory was operational in 2003.

The system was fully validated and 21 CFR compliant.

## DCS in Israel

<b>Customer:</b>	Chemada
<b>Period:</b>	2002
<b>location:</b>	Israel; Kibuts Nir Itzrak
<b>Project Type:</b>	Consultancy
<b>Project Function:</b>	Consultant, Project Manager

### Description of activities

Helped a local Israeli company to deliver a DCS for a Pharmaceutical company. A lot of guidance and training was required to succeed in such a complicated country with a different culture.